SEC Form 4	
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FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

OMB APPROVAL

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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person [*] NOVO GUILLERMO	2. Issuer Name and Ticker or Trading Symbol <u>ASHLAND INC.</u> [ASH]	5. Relationship of Reporting Person(s) to Issuer (Check all applicable) X Director 10% Owner					
(Last) (First) (Middle) 8145 BLAZER DRIVE	- 3. Date of Earliest Transaction (Month/Day/Year) 11/13/2022	X Officer (give title Other (specify below) below) Chair of the Board and CEO					
(Street) WILMINGTON DE 19808 (City) (State) (Zip)	 4. If Amendment, Date of Original Filed (Month/Day/Year) 	 6. Individual or Joint/Group Filing (Check Applicable Line) X Form filed by One Reporting Person Form filed by More than One Reporting Person 					
Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned							

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)						5. Amount of Securities Beneficially Owned Following Reported	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership
			Code	v	Amount	(A) or (D)	Price	Transaction(s) (Instr. 3 and 4)		(Instr. 4)
Common Stock	11/13/2022		М		33,882	Α	\$108.93	68,308	D	
Common Stock	11/13/2022		F ⁽¹⁾		15,569	D	\$108.93	52,739	D	
Common Stock	11/13/2022		М		35,210	A	\$108.93	87,949	D	
Common Stock	11/13/2022		F ⁽²⁾		16,179	D	\$108.93	71,770	D	
Common Stock	11/13/2022		М		4,736	Α	\$108.93	76,506	D	
Common Stock	11/13/2022		F ⁽¹⁾		2,177	D	\$108.93	74,329	D	

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

3. Transaction Date 6. Date Exercisable and Expiration Date 11. Nature 1. Title of 3A. Deemed Execution Date, 5. Number Title and Amount 8. Price of Derivative 9. Number of 10. 4. Transaction Z. Conversion Ownership Derivative of Securities derivative of Indirect or Exercise Price of Derivative Security Securities Beneficially Owned Security (Instr. 3) if any (Month/Day/Year) Underlying Derivative Security Security (Instr. 5) Form: Direct (D) (Month/Day/Year) Code (Instr. Derivative (Month/Day/Year) Beneficial 8) Securitie Ownership (Instr. 4) (Instr. 3 and 4) or Indirect (I) (Instr. 4) Acquired (A) or Following Reported Transaction(s) Disposed of (D) (Instr. 3, 4 and 5) (Instr. 4) Amount or Number Expiration Date Exercisable Shares v (A) (D) Date Title Code Restricted Commor (3) (4) 33,882 11/13/2022 (4) 0 D Μ Stock 33 882 \$<mark>0</mark> Stock Units Restricted Commor (3) 11/13/2022 (5) (5) 35,210 D Μ 35,210 \$<mark>0</mark> 0 Stock Stock Units Restricted Commor (3) 11/13/2022 (4) (4) 4,736 0 D Μ 4,736 \$<mark>0</mark> Stock Stock Units

Explanation of Responses:

1. Payment of tax liability by withholding securities incident to the vesting of Restricted Stock Units, acquired pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3.

2. Payment of tax liability by withholding securities incident to the vesting of Performance Stock Units, acquired pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3.

3. Each Restricted Stock Unit represents a right to receive one (1) share of Ashland Common Stock

Grant of Restricted Stock Units on November 13, 2019, pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3. The shares in this grant will vest in three equal annual installments beginning one year from the date of grant, provided that the Reporting Person remains in continuous employment with the Issuer.
 Reporting Person's 2020-2022 Performance Stock Units converted to time-based stock settled RSUs based on performance of the 2020-2022 LTIP Plan and vests three years from the original grant.

/s/ Babatunde Awodiran,	11/15/2022
Attorney-in-Fact	<u>11/15/2022</u>
** Signature of Reporting Person	Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

The undersigned hereby appoints Babatunde Awodiran, signing singly, his or her true and lawful attorney-in-fact to:

(1) apply for and obtain on behalf of the undersigned the necessary access codes to file Forms 3, 4, 5 and 144, pursuant to Section 16(a) of the Securities Exchange Act of 1934 and Rule 144 of the Securities Act of 1933, respectively, electronically via the EDGAR system pursuant to Regulation S-T and the rules thereunder, and

(2) act in a filing agent capacity to perform any and all acts for and on behalf of the undersigned which may be necessary to complete the filing of any such Form 3, 4, 5 and 144 with the U.S. Securities and Exchange Commission and any other authority in accordance with Section 16(a) of the Securitie Exchange Act of 193

The undersigned hereby grants to the attorney-in-fact the full power and authority, for me and on my behalf, to perform all acts necessary and proper to be done in the exercise of the rights and powers hereby granted.

The undersigned acknowledges that the foregoing individual is acting under this Power of Attorney at the request of the undersigned, and is not assuming any of the undersigned?s responsibilities to comply with Section 16 of the Securities Exchange Act of 1934 or Rule 144 of the Securities Act of 1933.

The attorney-in-fact shall be authorized to act under this Power of Attorney only so long as such attorney-in-fact is an officer of Ashland Global Holdings Inc., or until such time as this Power of Attorney has been revoked, annulled or set aside.

This Power of Attorney supersedes any and all powers of attorney previously granted to the attorney-in-fact with regard to the aforementioned; provided, however, that any action or actions taken prior hereto pursuant to such superseded powers shall not be deemed to be unauthorized by virtue of this document.

IN WITNESS WHEREOF, the undersigned has executed this Power of Attorney as of this 11th day of May, 2021.

/s/ Guillermo Novo