FORM 4

## **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL										
OMB Number:	3235-0287									
Estimated average burd	len									
hours per response:	0.5									

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

Month/Day/Year    If any   Month/Day/Year    I																				
Security   State   S	, 6														(Check all applicable) Director 10% Owner					
Selection   Sele									st Trar	saction (M	lonth/	/Day/Year)		below) below)						
State   1980s	U. I. BERBERTATE					4. If	4. If Amendment, Date of Original Filed (Month/Day/Year)								1 0 11					
College   Coll													-"	l '						
Table   - Non-Derivative   Security (Instr. 3)   2. Transaction   2. An earner	WILMINGTON DE 19808																			
Salety (the allimative deference conditions of Nate 1056-16). See Instruction 10.	(City) (State) (Zip)				Ru	Rule 10b5-1(c) Transaction Indication														
2. Transaction (Month/Day/Year)   2. Deemed Flowing																				
Date   Month/Day/Year    Execution Date,   Month/Day/Year    Execution Date,   Month/Day/Year    Mon			Tab	le I - No	n-Deriv	ative	Se	curitie	es Ac	quired,	Dis	posed	of, or Be	eneficia	Ily Owne	d				
Common Stock	Date					Execution Date, ay/Year) if any		Transaction Dispo		Dispose	ties Acquir d Of (D) (In:	ed (A) or str. 3, 4 an	d Securition Benefici Owned	Securities Beneficially Owned Following		: Direct r Indirect str. 4)	of Indirect Beneficial Ownership			
Common Stock										Code	v	Amount	(A) o	Price	Transac	tion(s)			(Instr. 4)	
Common Stock	Common Stock				11/17/2023					M		330	A	\$76	.9 12	,460		D		
Common Stock	Common Stock				11/17/2023					F <sup>(1)</sup>		96	D	\$76	.9 12	12,364		D		
Common Stock	Common Stock				11/17/2023					M		232	A	\$76	.9 12	12,596		D		
Common Stock	Common Stock				11/17/2023					F <sup>(1)</sup>		67	D	\$76	.9 12	12,529		D		
Common Stock	Common Stock 1				11/17	17/2023				A		497	A	\$76	.9 13	13,026		D		
Common Stock	Common Stock 11				11/17	7/2023				F <sup>(2)</sup>		144	D	\$76	.9 12	12,882		D		
Table   I - Derivative   Securities   Acquired   Disposed of   Table   I - Derivative   Securities   Acquired   Disposed of   Table   I - Derivative   Securities   Acquired   Disposed of   Table   I - Derivative   Securities   Table   I - Derivative   Securities   Security   Securities   Security   Securities   Security   Securities   Security   Securities   S	Common Stock 11/18/				/2023	2023		M		267	A	\$78.	32 13	,149	49 D					
Table II - Derivative Securities   Acquired   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Acquired   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Acquired   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Acquired   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)   Table II - Derivative Securities   Disposed of, or Berie of Securities   Derivative Securities   Disposed of final final few Month/Day/Year)   Disposed of final final few Month/Day/Year)   Disposed of final final few Month/Day/Year)   Disposed of final few Month/Day	Common	Stock			11/18	/2023	2023		F <sup>(1)</sup>		77	D	\$78.	32 13	13,072		D			
1. Title of Derivative Security (Instr. 3)  Restricted Slock Units  Restricted	Common Stock													7,	7,886		I	401(k)		
Derivative Security (Instr. 3)   Price of Derivative Security (Instr. 4)   Price of Security (Instr. 5)   Price of Security (Instr. 4)   Price of Security (Instr. 4)   Price of Security (Instr. 5)   Price of Security (Instr. 5)   Price of Security (Instr. 4)   Price of S			Т												y Owned					
Code   V   (A)   (D)   Date   Expiration   Title   Stock   Common   Co	1. Title of Derivative Security (Instr. 3)	Conversion or Exercise Price of Derivative	Date	Execution if any	n Date,	Transacti Code (Ins		of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4		Expiration	Date	Amount of Securities Underlying Derivative		of s g e Security	Derivative Security	derivative Securities Beneficia Owned Following Reported Transacti	Owners Form: Direct ( or Indi	Ownership Form: Direct (D) or Indirect	Beneficial Ownership (Instr. 4)	
Restricted   Stock   Units   Stock   Stock   Units   Stock						0.41	,,		(E)				Tiale	or Number of						
Restricted   Stock   (3)   11/17/2023   M   232   (4)   (4)   Common   Stock   232   \$0   465   D	Stock	(3)	11/17/2023				V	(A)			ie E		Common		\$0	0	$\dashv$	D		
Units Stock Restricted Stock (3) 11/18/2023 M 267 (4) (4) Common Stock 267 \$0 267 D	Restricted Stock	(3)	11/17/2023			M		<del> </del>	232	(4)	+	(4)	Common	232	\$0	465	$\dashv$	D		
	Units  Restricted Stock Units	(3)	11/18/2023		$\dashv$	M		+	267	(4)		(4)	Common	267	\$0	267		D		

## **Explanation of Responses:**

- 1. Payment of tax liability by withholding securities incident to the vesting of Restricted Stock Units, acquired pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3.
- 2. Payment of tax liability by withholding securities incident to the vesting of Performance Share Units, acquired pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3.
- 3. Each Restricted Stock Unit represents a right to receive one (1) Restricted Stock Unit of Ashland Common Stock.
- 4. Grant of Restricted Stock Units, pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3. The shares in this grant will vest in three equal annual installments beginning one year from the date of grant, provided that the Reporting Person remains in continuous employment with the Issuer.

Serena S. Kenost, Attorney-in-

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- $^{\star}$  If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.