Instruction 1(b).

FORM 4

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Vashington,	D.C.	20549
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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL									
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Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

Name and Address of Reporting Person* NOVO GUILLERMO						2. Issuer Name and Ticker or Trading Symbol ASHLAND INC. [ASH]									k all applic Directo	ector		10% Ov	vner
(Last) 8145 BL	ust) (First) (Middle) 45 BLAZER DRIVE					3. Date of Earliest Transaction (Month/Day/Year) 12/15/2022									below)		Board	Other (s below) and CEO	·
(Street) WILMINGTON DE 19808					4. I	f Amer	ndmer	nt, Date	of Origina	ıl File	d (Month/D		Individual or Joint/Group Filing (Check Applicable Line) X Form filed by One Reporting Person Form filed by More than One Reporting Person						
(City)	?)	•	(Zip)																
1. Title of Security (Instr. 3) 2. Transar Date (Month/Date)				action	ction 2A Ex ay/Year) if a		2A. Deemed Execution Date, if any (Month/Day/Year)		3. Transaction Code (Instr.		4. Securities Acquired (A) Disposed Of (D) (Instr. 3, 4			5. Amou Securition Benefici Owned I	int of es ially Following	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)		7. Nature of Indirect Beneficial Ownership	
										v	Amount	(A) o (D)	r Pric	rice Reporte Transac (Instr. 3		tion(s)			(Instr. 4)
Common	nmon Stock 12/1				5/2022	2022			М		9,115	A	\$10	06.31	91,243			D	
Common	Stock			12/15	5/2022				F ⁽¹⁾		4,189	D	\$10	06.31	87	,054	D		
Common	Stock			12/16	5/2022				M		27	A	\$10	06.31	87	87,081 D			
Common	Stock			12/16	5/2022				F ⁽¹⁾		13	D	\$10	06.31	87	7,068 D			
		٦	able II -								osed of converti				Owned				
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security		3A. Deem Execution if any (Month/Da	n Date,	4. Transa Code (8)		n of I		Expiration	6. Date Exercis. Expiration Date (Month/Day/Yea		7. Title and Amount of Securities Underlying Derivative Sect (Instr. 3 and 4)		S (I	. Price of perivative security nstr. 5)	9. Number derivative Securities Beneficial Owned Following Reported Transactio (Instr. 4)	e C S Illy C O (I	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
					Code	v	(A)	(D)	Date Exercisa		Expiration Date	Title	Amou or Numl of Share	ber					
Restricted Stock	(2)	12/15/2022			M			9,115	(3)		(3)	Common Stock	9,11	15	\$0	27		D	

Explanation of Responses:

Restricted Stock

1. Payment of a tax liability by withholding securities incident to the vesting of Restricted Stock Units, acquired pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3.

(3)

(3)

- 2. Each Restricted Stock Unit (RSU) represents a right to receive one (1) share of Ashland Common Stock.
- 3. Grant of Restricted Stock Units pursuant to Ashland's incentive plan as approved by the shareholders and exempt pursuant to Rule 16b-3. The shares in this grant vest in three equal annual installments beginning one year from the date of grant, provided that the Reporting Person remains in continuous employment with the Issuer

/s/ Babatunde Awodiran, Attorney-in-Fact

** Signature of Reporting Person

27

Stock

12/19/2022

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

12/16/2022

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

The undersigned hereby appoints Babatunde Awodiran, signing singly, his or her true and lawful attorney-in-fact to:

- (1) apply for and obtain on behalf of the undersigned the necessary access codes to file Forms 3, 4, 5 and 144, pursuant to Section 16(a) of the Securities Exchange Act of 1934 and Rule 144 of the Securities Act of 1933, respectively, electronically via the EDGAR system pursuant to Regulation S-T and the rules thereunder, and
- (2) act in a filing agent capacity to perform any and all acts for and on behalf of the undersigned which may be necessary to complete the filing of any such Form 3, 4, 5 and 144 with the U.S. Securities and Exchange Commission and any other authority in accordance with Section 16(a) of the Securitie Exchange Act of 193

The undersigned hereby grants to the attorney-in-fact the full power and authority, for me and on my behalf, to perform all acts necessary and proper to be done in the exercise of the rights and powers hereby granted.

The undersigned acknowledges that the foregoing individual is acting under this Power of Attorney at the request of the undersigned, and is not assuming any of the undersigned?s responsibilities to comply with Section 16 of the Securities Exchange Act of 1934 or Rule 144 of the Securities Act of 1933.

The attorney-in-fact shall be authorized to act under this Power of Attorney only so long as such attorney-in-fact is an officer of Ashland Global Holdings Inc., or until such time as this Power of Attorney has been revoked, annulled or set aside.

This Power of Attorney supersedes any and all powers of attorney previously granted to the attorney-in-fact with regard to the aforementioned; provided, however, that any action or actions taken prior hereto pursuant to such superseded powers shall not be deemed to be unauthorized by virtue of this document.

IN WITNESS WHEREOF, the undersigned has executed this Power of Attorney as of this 11th day of May, 2021.

/s/ Guillermo Novo