## ASHLAND.

## Ashland Inc. Reports Fiscal Second-Quarter Earnings of \$1.13 Per Share

COVINGTON, Ky., April 29 /PRNewswire-FirstCall/ -- Ashland Inc. (NYSE: ASH) today announced preliminary* net income for the quarter ended March 31, 2008, the second quarter of its fiscal year, of $\$ 72$ million, or $\$ 1.13$ per share. In the prior-year quarter, net income was $\$ 49$ million, or 77 cents per share. Net income in the March 2008 quarter benefited from a gain of $\$ 23$ million, or 37 cents per share, from the partial resolution with Marathon Oil Corp. of certain tax matters related to the MAP Transaction. Discontinued operations in the March 2007 quarter benefited from net income of $\$ 18$ million, or 28 cents per share, reflecting the improved credit quality of a significant portion of Ashland's asbestos insurance receivable. Also in the March 2007 quarter, net income was reduced by an after-tax charge of $\$ 15$ million, or 24 cents per share, for costs associated with Ashland's voluntary severance offer (VSO).

Operating income for the March 2008 quarter totaled $\$ 52$ million, or $\$ 56$ million when excluding a $\$ 4.5$ million write-off related to a joint venture project to manufacture bio-based propylene glycol. Operating income for the March 2007 quarter was $\$ 41$ million, or $\$ 66$ million when adjusted to exclude the $\$ 25$ million pre-tax charge related to the VSO. Ashland believes the use of these adjusted operating income figures enhances understanding of its performance.

Business Summary

Commenting on Ashland's second-quarter results, Chairman and Chief Executive Officer James J. O'Brien said, "Valvoline continued to perform well and achieved record second-quarter and first-half operating income, despite some pressure on margins. While operating income was below prior year for our Ashland Distribution and Ashland Performance Materials businesses, we're encouraged that both divisions showed strongly improved earnings on a sequential basis versus the prior period. These improvements more than offset a $\$ 2.0$ million loss in our Ashland Water Technologies business, which experienced both higher selling, general and administrative costs and contracting margins during the quarter."

Business Performance

Performance Materials' operating income of $\$ 19.5$ million compares with $\$ 22.7$ million for the March 2007 quarter, a 14-percent decline. Sales and operating revenues of $\$ 398$ million increased 6 percent, and volume per day increased 2 percent, both as compared with the March 2007 quarter. Revenue and volume growth were aided by the elimination of a one-month non-North American- entity reporting lag in the fourth fiscal quarter last year, but reduced by the transfer of certain sales from Performance Materials to Water Technologies. Excluding these effects and the impact of currency translation, volume per day would have declined by 1 percent, and revenue would have declined 2 percent. Performance Materials' results versus the prior year largely reflect weak margins in the Specialty Polymers and Adhesives business unit.

Distribution's operating income declined to $\$ 13.1$ million for the March 2008 quarter as compared with $\$ 20.1$ million in the same prior-year quarter. Volume per day declined 5 percent, while sales and operating revenues increased 7 percent versus the prior-year quarter to $\$ 1,082$ million. The volume decline reflects primarily the combination of a maintenance shutdown at a major supplier; last year's termination of the Dow North American plastics supply agreement; and the decision to forego certain low-margin business. Gross profit as a percent of sales declined to 7.7 percent from 9.0 percent in the prior-year quarter, while average unit selling price increased by 14 percent.

Valvoline achieved record second-quarter operating income of $\$ 24.1$ million as compared with $\$ 22.4$ million in the year-ago quarter. Sales and operating revenues of $\$ 401$ million increased 5 percent over the March 2007 quarter, due primarily to price increases. Strong profit growth from both the Valvoline Instant Oil Change ${ }^{\circledR}$ business and Valvoline International drove results for the quarter. Valvoline's total lubricant volume increased 1 percent, essentially all from private-label business, which carries a lower margin. In addition, raw material cost increases received in November impacted the entire second quarter, whereas the benefit of price increases to customers was not fully realized in the quarter. As a result, gross profit as a percent of sales declined 1.2 percentage points versus the 2007 March quarter.

Water Technologies reported an operating loss of $\$ 2.0$ million for the March 2008 quarter as compared with operating income of $\$ 6.2$ million in the prior-year quarter. Sales and operating revenues of $\$ 217$ million increased 14 percent over the 2007 March quarter. Excluding the effect of currency translation, the elimination of the non-North American reporting lag and the impact of the transfer of certain sales from Performance Materials, revenues increased by 2 percent. Gross profit as a percent of sales declined by 1.5 percentage points versus the year-ago quarter. The margin decline primarily reflects rising costs for hydrocarbon and derivative materials, along with the impact of serving a global market from production facilities situated in the strong Euro-currency region. Significant selling, general and administrative expense increases were another major contributor to the earnings decline.

For the 2008 second quarter, Unallocated and Other was a net expense of $\$ 3.1$ million. This amount includes the $\$ 4.5$ million write-off related to the bio-based propylene glycol joint venture project. Due to persistently high glycerine input costs, this project has been suspended for the time being. Unallocated and Other in the 2007 March quarter was a net expense of $\$ 30.5$ million, which included the $\$ 25$ million charge related to the VSO.

Net interest income was $\$ 8$ million in the March 2008 quarter as compared with $\$ 9$ million in the same prior-year-quarter. During the 2008 second quarter, favorable developments regarding a certain foreign tax matter reduced Ashland's tax expense by $\$ 10$ million. The effective tax rate for the second quarter was 12.3 percent. Excluding the effects of this foreign tax matter and the previously mentioned tax-related settlement with Marathon, the effective tax rate for the quarter was 33 percent.

Outlook

Commenting on the outlook for the remainder of fiscal 2008, O'Brien said, "While we are reasonably pleased with Ashland's progress in a difficult economic environment, we are obviously disappointed with Water Technologies' results.
"We started making changes in the Water Technologies business over a year ago and the progress has been slower than we would like. We are focused on improvements in several key areas, including pricing, cost to serve and product line profitability. This will require substantial work, but I believe this is essential to get the business turned around. This business provides significant upside potential once these improvements are made.
"Performance Materials' results will continue to reflect the softness in the North American construction and transportation markets. Our European and Asian sales remain strong. We received some significant raw material cost increases this month and have countered with price increases in our Composite Polymers business effective May 1. In addition, as part of a broader examination of all of our businesses for opportunities to optimize pricing and cost structures, we have already taken steps to reduce selling, general and administrative costs in our Specialty Polymers and Adhesives business. The June quarter is historically Performance Materials' strongest quarter. That said, our optimism for the June quarter is tempered by uncertainty in our end markets.
"While Distribution's third-quarter performance will likely continue to be affected by weakness in North American industrial output, the business also traditionally benefits from seasonality. Distribution has made significant strides in pricing discipline and inventory reductions. Our focus on gross profit yielded an increase of 0.2 percentage point over the December 2007 quarter and 0.7 percentage point over the September quarter. While rising chemical and plastics costs remain a concern, we continue to be focused on achieving both margin improvement and volume growth and are positioned well within the distribution marketplace. In addition, the discontinuance of the Dow North American plastics supply agreement, which occurred March 1 a year ago, will no longer impact subsequent quarterly comparisons.
"As the summer driving season commences, we are entering Valvoline's traditionally stronger half, but we face some headwinds in the form of raw material cost increases relative to our announced price increases. Even so, we expect our Valvoline Instant Oil Change and Valvoline International segments to continue the positive trends of the first half, and we remain generally positive about the outlook for Valvoline.
"Our continued focus on working capital management produced tangible benefits in the quarter. While revenues increased 8 percent versus the December 2007 quarter, we were able to reduce working capital employed in the business by $\$ 57$ million. We are pleased with this progress, but we still have much work to do to achieve our goals."

Concluding his comments, O'Brien said, "Although we face a challenging economic environment, we believe our businesses are generally well-positioned to compete. We are taking decisive action to improve Water Technologies and Performance Materials. Our solid balance sheet enables us to strengthen our competitive position in the quarters ahead, and we look to the remainder of the year with measured optimism."

## Conference Call Webcast

Today at 10 a.m. (EDT), Ashland will provide a live webcast of its second- quarter conference call with securities analysts. The webcast will be accessible through Ashland's website, www.ashland.com. Following the live event, an archived version of the webcast will be available for 12 months at www.ashland.com/investors.

Ashland Inc. (NYSE: ASH), a diversified, global chemical company, provides quality products, services and solutions to customers in more than 100 countries. A FORTUNE 500 company, it operates through four divisions: Ashland Performance Materials, Ashland Distribution, Valvoline and Ashland Water Technologies. To learn more about Ashland, visit www.ashland.com.
${ }^{\circledR}$ Registered trademark, Ashland Inc.
FORTUNE 500 is a registered trademark of Time Inc.

* Preliminary Results Financial results are preliminary until Ashland's quarterly report on Form 10-Q is filed with the U.S. Securities and Exchange Commission.

Forward-Looking Statements This news release contains forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, with respect to Ashland's operating performance. These estimates are based upon a number of assumptions, including those mentioned within this news release. Such estimates are also based upon internal forecasts and analyses of current and future market conditions and trends, management plans and strategies, weather, operating efficiencies and economic conditions, such as prices, supply and demand, cost of raw materials, and legal proceedings and claims (including environmental and asbestos matters). Although Ashland believes its expectations are based on reasonable assumptions, it cannot assure the expectations reflected herein will be achieved. This forward-looking information may prove to be inaccurate and actual results may differ significantly from those anticipated if one or more of the underlying assumptions or expectations proves to be inaccurate or is unrealized or if other unexpected conditions or events occur. Other factors and risks affecting Ashland are contained in Ashland's Form 10-K for the fiscal year ended Sept. 30, 2007. Ashland undertakes no obligation to subsequently update or revise the forward-looking statements made in this news release to reflect events or circumstances after the date of this release.

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Ashland Inc. and Consolidated Subsidiaries
STATEMENTS OF CONSOLIDATED INCOME
(In millions except per share data - preliminary and unaudited)
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| Three months ended | Six months ended |
| :---: | :---: | :---: | :---: | :---: |
| March 31 | March 31 |



| operations |  | - |  | . 28 |  | (.09) |  | . 22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 1.13 | \$ | . 77 | \$ | 1.65 | \$ | 1.52 |
| AVERAGE COMMON SHARES AND ASSUMED CONVERSIONS |  | 63 |  | 64 |  | 63 |  | 64 |
| SALES AND OPERATING REVENUES |  |  |  |  |  |  |  |  |
| Performance Materials | \$ | 398 | \$ | 376 | \$ | 769 | \$ | 742 |
| Distribution |  | 1,082 |  | 1,008 |  | 2,072 |  | 1,956 |
| Valvoline |  | 401 |  | 382 |  | 781 |  | 734 |
| Water Technologies |  | 217 |  | 190 |  | 423 |  | 368 |
| Intersegment sales |  | (39) |  | (41) |  | (81) |  | (83) |
|  | \$ 2,059 |  | \$ 1,915 |  | \$ 3,964 |  | \$ 3,717 |  |
| OPERATING INCOME |  |  |  |  |  |  |  |  |
| Performance Materials | \$ | 20 | \$ | 23 | \$ | 31 | \$ | 48 |
| Distribution |  | 13 |  | 20 |  | 19 |  | 34 |
| Valvoline |  | 24 |  | 22 |  | 44 |  | 40 |
| Water Technologies |  | (2) |  | 6 |  | 3 |  | 12 |
| Unallocated and other (a) |  | (3) |  | (30) |  | 1 |  | (35) |
|  | \$ | 52 | \$ | 41 | \$ | 98 | \$ | 99 |

(a) The three and six months ended March 31, 2007 includes a $\$ 25$ million charge for costs associated with Ashland's voluntary severance offer.
(b) "MAP Transaction" refers to the June 30, 2005 transfer of Ashland's 38\% interest in Marathon Ashland Petroleum LLC (MAP) and two other businesses to Marathon Oil Corporation. The income for the current periods presented is primarily due to a $\$ 23$ million gain associated with a tax settlement agreement entered into with Marathon Oil Corporation, relating to four specific tax areas, that supplement the original Tax Matters Agreement from the initial MAP Transaction. The loss in the prior periods presented reflects adjustments in the recorded receivable for future estimated tax deductions related primarily to environmental and other postretirement reserves.
(c) The three and six months ended March 31, 2007 includes income of $\$ 18$ million, net of income taxes, from an increase in Ashland's asbestos insurance receivable.

Ashland Inc. and Consolidated Subsidiaries
CONDENSED CONSOLIDATED BALANCE SHEETS
(In millions - preliminary and unaudited)
March 31


| Investments and other assets |  |  |
| :---: | :---: | :---: |
| Auction rate securities | 254 | - |
| Goodwill and other intangibles | 385 | 375 |
| Asbestos insurance receivable (noncurrent portion) | 443 | 449 |
| Deferred income taxes | 145 | 194 |
| Other noncurrent assets | 421 | 438 |
|  | 1,648 | 1,456 |
| Property, plant and equipment |  |  |
| Cost | 2,178 | 2,045 |
| Accumulated depreciation and amortization | $(1,163)$ | $(1,088)$ |
|  | 1,015 | 957 |
|  | \$ 5,778 | \$ 5,557 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current liabilities |  |  |
| Current portion of long-term debt | \$ | \$ 10 |
| Trade and other payables | 1,129 | 1,143 |
| Income taxes | 4 | 22 |
|  | 1,136 | 1,175 |
| Noncurrent liabilities |  |  |
| Long-term debt (less current portion) | 64 | 67 |
| Employee benefit obligations | 259 | 318 |
| Asbestos litigation reserve (noncurrent portion) | 539 | 569 |
| Other noncurrent liabilities and deferred credits | 484 | 507 |
|  | 1,346 | 1,461 |
| Stockholders' equity | 3,296 | 2,921 |
|  | \$ 5,778 | \$ 5,557 |

Ashland Inc. and Consolidated Subsidiaries STATEMENTS OF CONSOLIDATED CASH FLOWS (In millions - preliminary and unaudited)

| 2008 | 2007 |
| :---: | :---: |

CASH FLOWS FROM OPERATING ACTIVITIES FROM
CONTINUING OPERATIONS
Net income
Loss (income) from discontinued operations
(net of income taxes)
Adjustments to reconcile income from continuing
operations to cash flows from operating activities
Depreciation and amortization
Deferred income taxes
Equity income from affiliates
Distributions from equity affiliates
(Gain) loss on the MAP Transaction
Change in operating assets and liabilities (a)

| CASH FLOWS FROM FINANCING ACTIVITIES FROM CONTINUING OPERATIONS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Proceeds from issuance of common stock |  | 2 |  | 17 |
| Excess tax benefits related to share-based payments |  | 1 |  | 8 |
| Repayment of long-term debt |  | (3) |  | (5) |
| Repurchase of common stock |  | - |  | (288) |
| Cash dividends paid |  | (35) |  | (709) |
|  |  | (35) |  | (977) |
| CASH FLOWS FROM INVESTING ACTIVITIES FROM CONTINUING OPERATIONS |  |  |  |  |
| Additions to property, plant and equipment |  | (85) |  | (66) |
| Purchase of operations - net of cash acquired |  | (4) |  | (73) |
| Proceeds from sale of operations |  | 26 |  | 1 |
| Purchases of available-for-sale securities |  | (435) |  | (306) |
| Proceeds from sales and maturities of available -for-sale securities |  | 255 |  | 286 |
| Other items |  | 7 |  | 12 |
|  |  | (236) |  | (146) |
| CASH USED BY CONTINUING OPERATIONS |  | (45) |  | ,206) |
| Cash used by discontinued operations Operating cash flows |  | (5) |  | (2) |
| Investing cash flows |  | - |  | (28) |
| DECREASE IN CASH AND CASH EQUIVALENTS | \$ | (50) |  | ,236) |
| DEPRECIATION AND AMORTIZATION |  |  |  |  |
| Performance Materials | \$ | 19 | \$ | 16 |
| Distribution |  | 12 |  | 10 |
| Valvoline |  | 16 |  | 15 |
| Water Technologies |  | 13 |  | 9 |
| Unallocated and other |  | 11 |  | 7 |
|  | \$ | 71 | \$ | 57 |
| ADDITIONS TO PROPERTY, PLANT AND EQUIPMENT |  |  |  |  |
| Performance Materials | \$ | 30 | \$ | 19 |
| Distribution |  | 15 |  | 13 |
| Valvoline |  | 12 |  | 14 |
| Water Technologies |  | 9 |  | 12 |
| Unallocated and other |  | 19 |  | 8 |
|  | \$ | 85 | \$ | 66 |

(a) Excludes changes resulting from operations acquired or sold.

Ashland Inc. and Consolidated Subsidiaries INFORMATION BY INDUSTRY SEGMENT
(In millions - preliminary and unaudited)

|  |  | 2008 |  | 2007 |  | 2008 |  | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERFORMANCE MATERIALS (a) |  |  |  |  |  |  |  |  |
| Sales per shipping day | \$ | 6.3 | \$ | 5.9 | \$ | 6.2 | \$ | 5.9 |
| Pounds sold per shipping day |  | 4.8 |  | 4.7 |  | 4.7 |  | 4.8 |
| Gross profit as a percent of sales |  | 18.1\% |  | 20.5\% |  | 18.1\% |  | 20.8\% |
| DISTRIBUTION (a) |  |  |  |  |  |  |  |  |
| Sales per shipping day | \$ | 17.2 | \$ | 15.7 | \$ | 16.6 | \$ | 15.6 |
| Pounds sold per shipping day |  | 18.9 |  | 19.8 |  | 18.8 |  | 19.4 |
| Gross profit as a percent of sales |  | 7.7\% |  | 9.0\% |  | 7.6\% |  | 8.8\% |
| VALVOLINE (a) |  |  |  |  |  |  |  |  |
| Lubricant sales (gallons) |  | 42.1 |  | 41.8 |  | 81.9 |  | 80.4 |
| Premium lubricants (percent of U.S. branded volumes) |  | 25.7\% |  | 23.3\% |  | 24.4\% |  | 22.5\% |
| Gross profit as a percent of sales |  | 24.4\% |  | 25.6\% |  | 24.6\% |  | 24.7\% |
| WATER TECHNOLOGIES (a) |  |  |  |  |  |  |  |  |
| Sales per shipping day | \$ | 3.5 | \$ | 3.0 | \$ | 3.4 | \$ |  |
| Gross profit as a percent of sales |  | 37.3\% |  | 38.8\% |  | 38.3\% |  | 39.5\% |

(a) Sales are defined as sales and operating revenues. Gross profit is defined as sales and operating revenues, less cost of sales and operating expenses.

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both of Ashland Inc.
"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Statements in this press release regarding Ashland's business which are not historical facts are "forward-looking statements" that involve risks and uncertainties. For a discussion of such risks and uncertainties, which could cause actual results to differ from those contained in the forward-looking statements, see "Risk Factors" in the Company's Annual Report or Form 10-K for the most recently ended fiscal year.

