# SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-Q

Quarterly Report Pursuant to Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934

FOR THE QUARTERLY PERIOD ENDED MARCH 31, 1997

Commission file number 1-2918

## ASHLAND INC.

(a Kentucky corporation)
I.R.S. No. 61-0122250

1000 Ashland Drive
Russell, Kentucky 41169

Telephone Number: (606) 329-3333

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes[X] No

At April 30, 1997, there were $74,249,655$ shares of Registrant's Common Stock outstanding. One Right to purchase one-thousandth of a share of Series A Participating Cumulative Preferred Stock accompanies each outstanding share of Registrant's Common Stock.

PART I - FINANCIAL INFORMATION

ASHLAND INC. AND SUBSIDIARIES STATEMENTS OF CONSOLIDATED INCOME

| (In millions except per share data) | Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 |  | 1996 |  | 1997 |  | 1996 |  |  |
| REVENUES |  |  |  |  |  |  |  |  |  |
| Sales and operating revenues (including excise taxes) | \$ | 3,226 | \$ | 3,072 | \$ | 6,653 | \$ | 6,151 |  |
| Other |  | 17 |  | 25 |  | 37 |  | 119 | (1) |
|  |  | 3,243 |  | 3,097 |  | 6,690 |  | 6,270 |  |
| COSTS AND EXPENSES |  |  |  |  |  |  |  |  |  |
| Cost of sales and operating expenses |  | 2,497 |  | 2,396 |  | 5,168 |  | 4,746 |  |
| Excise taxes on products and merchandise |  | 244 |  | 251 |  | 495 |  | 489 |  |
| Selling, general and administrative expenses |  | 337 |  | 318 |  | 669 |  | 627 |  |
| Depreciation, depletion and amortization |  | 113 |  | 99 |  | 217 |  | 200 |  |
|  |  | 3,191 |  | 3,064 |  | 6,549 |  | 6,062 |  |
| OPERATING INCOME |  | 52 |  | 33 |  | 141 |  | 208 |  |
| OTHER INCOME (EXPENSE) |  |  |  |  |  |  |  |  |  |
| Interest expense (net of interest income) |  | (42) |  | (42) |  | (82) |  | (86) |  |
| Equity income |  | 9 |  | 6 |  | 16 |  | 11 |  |
| INCOME (LOSS) BEFORE INCOME TAXES |  |  |  |  |  |  |  |  |  |
| AND MINORITY INTEREST |  | 19 |  | (3) |  | 75 |  | 133 |  |
| Income taxes |  | (7) |  | 1 |  | (23) |  | (42) |  |


| Minority interest in earnings of subsidiaries |  | (5) |  | - |  | (9) |  | (6) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET INCOME (LOSS) <br> Dividends on convertible preferred stock |  | $\begin{gathered} 7 \\ (5) \end{gathered}$ |  | $\begin{aligned} & (2) \\ & (5) \end{aligned}$ |  | $\begin{gathered} 43 \\ (10) \end{gathered}$ |  | 85 (9) | (1) |
| INCOME (LOSS) AVAILABLE TO COMMON SHARES | \$ | 2 | \$ | (7) | \$ | 33 | \$ | 76 |  |
| EARNINGS (LOSS) PER SHARE - Note E |  |  |  |  |  |  |  |  |  |
| Primary | \$ | . 03 | \$ | (.11) | \$ | . 50 | \$ | 1.18 | (1) |
| Assuming full dilution | \$ | . 09 | \$ | (.11) | \$ | . 56 | \$ | 1.15 |  |
| DIVIDENDS PAID PER COMMON SHARE | \$ | . 275 | \$ | . 275 | \$ | . 55 | \$ | . 55 |  |

(1) Includes a gain of $\$ 73$ million ( $\$ 48$ million or 74 cents a share after income taxes) resulting from the settlement of Ashland Exploration's claims in the bankruptcy reorganization of Columbia Gas Transmission and Columbia Gas Systems.

SEE NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

ASHLAND INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS

|  | March 31 | September 30 | March 31 |
| :---: | :---: | :---: | :---: |
| (In millions) | 1997 | 1996 | 1996 |

## ASSETS

CURRENT ASSETS
Cash and cash equivalents
Accounts receivable
Allowance for doubtful accounts
Construction completed and in progress
Inventories - Note B
Deferred income taxes
Other current assets

INVESTMENTS AND OTHER ASSETS
Investments in and advances to unconsolidated affiliates
Investments of captive insurance companies
Cost in excess of net assets of companies acquired
Other noncurrent assets

PROPERTY, PLANT AND EQUIPMENT
Cost
Accumulated depreciation, depletion and amortization

| \$ | 81 |
| :---: | :---: |
|  | 1,777 |
|  | (26) |
|  | 17 |
|  | 804 |
|  | 99 |
|  | 147 |
|  | 2,899 |
|  | 162 |
|  | 154 |
|  | 138 |
|  | 395 |
|  | 849 |
|  | 7,476 |
|  | $(3,783)$ |
|  | 3,693 |
| \$ | 7,441 |


| \$ | 77 | \$ | 70 |
| :---: | :---: | :---: | :---: |
|  | 1,693 |  | 1,662 |
|  | (27) |  | (25) |
|  | 50 |  | 19 |
|  | 736 |  | 810 |
|  | 112 |  | 89 |
|  | 99 |  | 112 |
|  | 2,740 |  | 2,737 |
|  | 157 |  | 153 |
|  | 178 |  | 194 |
|  | 120 |  | 104 |
|  | 359 |  | 410 |
|  | 814 |  | 861 |
|  | 7,374 |  | 7,159 |
|  | $(3,659)$ |  | $(3,601)$ |
|  | 3,715 |  | 3,558 |
| \$ | 7,269 | \$ | 7,156 |

LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES
Debt due within one year
Trade and other payables
Income taxes

NONCURRENT LIABILITIES
Long-term debt (less current portion)
Employee benefit obligations
Reserves of captive insurance companies
Deferred income taxes
Other long-term liabilities and deferred credits
Commitments and contingencies - Note C

MINORITY INTEREST IN CONSOLIDATED
SUBSIDIARIES



SEE NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

ASHLAND INC. AND SUBSIDIARIES
STATEMENTS OF CONSOLIDATED STOCKHOLDERS' EQUITY


SEE NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

ASHLAND INC. AND SUBSIDIARIES
STATEMENTS OF CONSOLIDATED CASH FLOWS

|  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (In millions) | 1997 |  | 1996 |  |
| CASH FLOWS FROM OPERATIONS |  |  |  |  |
| Net income | \$ | 43 | \$ | 85 |
| Expense (income) not affecting cash |  |  |  |  |
| Depreciation, depletion and amortization |  | 217 |  | 200 |
| Deferred income taxes |  | 32 |  | (14) |
| Other noncash items |  | 4 |  | 15 |
| Change in operating assets and liabilities (1) |  | (226) |  | (10) |
|  |  | 70 |  | 276 |
| CASH FLOWS FROM FINANCING |  |  |  |  |
| Proceeds from issuance of long-term debt |  | 87 |  | 1 |
| Proceeds from issuance of capital stock |  | 14 |  | 4 |
| Loan repayment from leveraged employee stock ownership plan |  | - |  | 11 |
| Repayment of long-term debt |  | (59) |  | (51) |
| Increase in short-term debt |  | 135 |  | 21 |
| Redemption of preferred stock |  | (3) |  | - |
| Dividends paid |  | (47) |  | (46) |
|  |  | 127 |  | (60) |
| CASH FLOWS FROM INVESTMENT |  |  |  |  |
| Additions to property, plant and equipment |  | (185) |  | (178) |
| Purchase of operations - net of cash acquired |  | (44) |  | (24) |
| Proceeds from sale of operations |  | 1 |  | 1 |
| Investment purchases (2) |  | (58) |  | (225) |
| Investment sales and maturities (2) |  | 80 |  | 223 |
| Other-net |  | 13 |  | 5 |
|  |  | (193) |  | (198) |
| INCREASE IN CASH AND CASH EQUIVALENTS |  | 4 |  | 18 |
| CASh and CASh equivalents - BEGINNING OF Period |  | 77 |  | 52 |
| CASh and CASh equivalents - End of period | \$ | 81 | \$ | 70 |

(1) Excludes changes resulting from operations acquired or sold.
(2) Represents primarily investment transactions of captive insurance companies.

SEE NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

ASHLAND INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## NOTE A - GENERAL

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial reporting and Securities and Exchange Commission regulations, but are subject to any year-end audit adjustments which may be necessary. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. These financial statements should be read in conjunction with Ashland's Annual Report on Form 10-K for the fiscal year ended September 30, 1996. Results of operations for the periods ended March 31, 1997, are not necessarily indicative of results to be expected for the year ending September 30, 1997.

NOTE B - INVENTORIES

| (In millions) | $\begin{array}{r} \text { March } 31 \\ 1997 \end{array}$ |  | $\begin{array}{r} \text { September } 30 \\ 1996 \end{array}$ |  | $\begin{array}{r} \text { March } 31 \\ 1996 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Crude oil | \$ | 373 | \$ | 336 | \$ | 342 |
| Petroleum products |  | 329 |  | 323 |  | 354 |
| Chemicals |  | 357 |  | 342 |  | 346 |
| Other products |  | 152 |  | 146 |  | 177 |
| Materials and supplies |  | 63 |  | 63 |  | 68 |
| Excess of replacement costs over LIFO carrying values |  | (470) |  | (474) |  | (477) |
|  | \$ | 804 | \$ | 736 | \$ | 810 |

NOTE C - LITIGATION, CLAIMS AND CONTINGENCIES
Federal, state and local statutes and regulations relating to the protection of the environment have a significant impact on the conduct of Ashland's businesses. For information regarding environmental expenditures and reserves, see the "Miscellaneous Governmental Regulation and Action - Environmental Protection" section of Ashland's Form 10-K.

Environmental reserves are subject to considerable uncertainties which affect Ashland's ability to estimate its share of the ultimate costs of required remediation efforts. Such uncertainties involve the nature and extent of contamination at each site, the extent of required cleanup efforts under existing environmental regulations, widely varying costs of alternate cleanup methods, changes in environmental regulations, the potential effect of continuing improvements in remediation technology, and the number and financial strength of other potentially responsible parties at multiparty sites. As a result, charges to income for environmental liabilities could have a material effect on results of operations in a particular quarter or fiscal year as assessments and remediation efforts proceed or as new remediation sites are identified. However, such charges are not expected to have a material adverse effect on Ashland's consolidated financial position.

Ashland has numerous insurance policies that provide coverage at various levels for environmental costs. In addition, various costs of remediation efforts related to underground storage tanks are eligible for reimbursement from state administered funds.

During 1996, the U.S. Environmental Protection Agency (EPA) notified Ashland that its three refineries would be subject to a comprehensive inspection of compliance with federal environmental laws and regulations. The third and final inspection was completed during the quarter ended December 31, 1996. Such inspections could result in sanctions, monetary penalties and further remedial expenditures. Also during 1996, Ashland arranged for an independent review of environmental compliance at its three refineries by an outside consulting firm, self-reported to the EPA a number of issues of non-compliance with applicable laws or regulations, and commenced a program to address these matters. Ashland is not in a position to determine what actions, if any, may be instituted and is similarly

ASHLAND INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE C - LITIGATION, CLAIMS AND CONTINGENCIES (continued)
uncertain at this time what additional remedial actions may be required or costs incurred. However, this matter is not expected to have a material adverse effect on Ashland's consolidated financial position.

In addition to environmental matters, Ashland and its subsidiaries are parties to numerous claims and lawsuits (some of which are for substantial amounts). While these actions are being contested, the outcome of individual matters is not predictable with assurance. Although any actual liability is not determinable as of March 31, 1997, Ashland believes that any liability resulting from these matters, after taking into consideration Ashland's insurance coverages and amounts already provided for, should not have a material adverse effect on Ashland's consolidated financial position.

NOTE D - ACQUISITIONS
During the six months ended March 31, 1997, Ashland Chemical acquired various distribution and specialty chemical businesses. These acquisitions were accounted for as purchases and did not have a significant effect on Ashland's consolidated financial statements.

NOTE E - COMPUTATION OF EARNINGS PER SHARE
In March 1997, Ashland called for redemption the 6 million outstanding shares of its $\$ 3.125$ Cumulative Convertible Preferred Stock. Each preferred share was convertible into 1.546 shares of Ashland Common Stock, plus cash for fractional shares. Almost 99\% of the series was submitted for conversion to common stock by the March 31 deadine. The remaining preferred shares were redeemed at a price of $\$ 51.88$ per share plus 19.1 cents per share of accrued and unpaid dividends.

The impact of the conversion on the computation of primary earnings per share was negligible for the periods ended March 31, 1997. For purposes of the fully-diluted computation, the preferred shares were assumed to be converted to common shares as of the beginning of the period in accordance with generally accepted accounting principles, despite the fact that the assumed conversion is anti-dilutive. If the shares had been assumed converted as of the beginning of the period for the primary computation, the resulting primary earnings per share would have been essentially equivalent to earnings per share assuming full dilution.

| (In millions except per share data) | Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 |  | 1996 |  | 1997 |  | 1996 |  |
| PRIMARY EARNINGS (LOSS) PER SHARE |  |  |  |  |  |  |  |  |
| Income (loss) available to common shares |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 7 | \$ | (2) | \$ | 43 | \$ | 85 |
| Dividends on convertible preferred stock |  | (5) |  | (5) |  | (10) |  | (9) |
|  | \$ | 2 | \$ | (7) | \$ | 33 | \$ | 76 |
| Average common shares and equivalents outstanding |  |  |  |  |  |  |  |  |
| Average common shares outstanding |  | 65 |  | 64 |  | 65 |  | 64 |
| Common shares issuable upon exercise of stock options |  | 1 |  | - |  | 1 |  | - |
|  |  | 66 |  | 64 |  | 66 |  | 64 |
| Earnings (loss) per share | \$ | . 03 | \$ | (.11) | \$ | . 50 | \$ | 1.18 |

ASHLAND INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE E - COMPUTATION OF EARNINGS PER SHARE (continued)

|  | Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (In millions except per share data) | 1997 |  | 1996 |  | 1997 |  | 1996 |  |
| EARNINGS (LOSS) PER SHARE ASSUMING FULL DILUTION |  |  |  |  |  |  |  |  |
| Income (loss) available to common shares |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 7 | \$ | (2) | \$ | 43 | \$ | 85 |
| Dividends on convertible preferred stock |  | - |  | (5) |  | - |  | - |
| Interest on convertible debentures (net of income taxes) |  | - |  | - |  | - |  | 2 |
|  | \$ | 7 | \$ | (7) | \$ | 43 | \$ | 87 |
| Average common shares and equivalents outstanding |  |  |  |  |  |  |  |  |
| Average common shares outstanding |  | 65 |  | 64 |  | 65 |  | 64 |
| Common shares issuable upon |  |  |  |  |  |  |  |  |
| Exercise of stock options |  | 1 |  | - |  | 1 |  | - |
| Conversion of debentures |  | - |  | - |  | - |  | 3 |
| Conversion of preferred stock |  | 9 |  | - |  | 9 |  | 9 |
|  |  | 75 |  | 64 |  | 75 |  | 76 |
| Earnings (loss) per share | \$ | . 09 | \$ | (.11) | \$ | . 56 | \$ | 15 |


| (Dollars in millions except as noted) | Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1997 |  | 1996 |  | 1997 |  | 1996 |
| SALES AND OPERATING REVENUES |  |  |  |  |  |  |  |  |
| Refining and Marketing (1) | \$ | 1,609 | \$ | 1,577 | \$ | 3,361 | \$ | 3,021 |
| Valvoline |  | 267 |  | 265 |  | 530 |  | 540 |
| Chemical |  | 982 |  | 909 |  | 1,939 |  | 1,795 |
| APAC |  | 191 |  | 181 |  | 496 |  | 510 |
| Coal |  | 163 |  | 139 |  | 313 |  | 303 |
| Exploration |  | 73 |  | 66 |  | 152 |  | 122 |
| Intersegment sales |  | (59) |  | (65) |  | (138) |  | (140) |
|  | \$ | 3,226 | \$ | 3,072 | \$ | 6,653 | \$ | 6,151 |
| OPERATING INCOME |  |  |  |  |  |  |  |  |
| Refining and Marketing (1) | \$ | (12) | \$ | (10) | \$ | 2 | \$ | 19 |
| Valvoline |  | 24 |  | 8 |  | 37 |  | 20 |
| Chemical |  | 33 |  | 43 |  | 67 |  | 81 |
| APAC |  | - |  | - |  | 18 |  | 23 |
| Coal |  | 17 |  | 6 |  | 29 |  | 23 |
| Exploration |  | 4 |  | 10 |  | 16 |  | 89 |
| General corporate expenses |  | (14) |  | (24) |  | (28) |  | (47) |
|  | \$ | 52 | \$ | 33 | \$ | 141 | \$ | 208 |
| EQUITY INCOME |  |  |  |  |  |  |  |  |
| Arch Mineral Corporation | \$ | 5 | \$ | 4 | \$ | 10 | \$ | 5 |
| Other |  | 4 |  | 2 |  | 6 |  | 6 |
|  | \$ | 9 | \$ | 6 | \$ | 16 | \$ | 11 |
| OPERATING INFORMATION |  |  |  |  |  |  |  |  |
| Refining and Marketing (1) |  |  |  |  |  |  |  |  |
| Refining inputs (thousand barrels per day) (2) |  | 335.1 |  | 342.6 |  | 354.1 |  | 360.5 |
| Value of products manufactured per barrel | \$ | 26.57 | \$ | 23.58 | \$ | 27.77 | \$ | 22.78 |
| Input cost per barrel |  | 22.88 |  | 19.85 |  | 23.88 |  | 18.88 |
| Refining margin per barrel | \$ | 3.69 | \$ | 3.73 | \$ | 3.89 | \$ | 3.90 |
| Refined product sales (thousand barrels per day) |  |  |  |  |  |  |  |  |
| Ashland brand retail jobbers |  | 22.8 |  | 17.7 |  | 23.5 |  | 15.2 |
| Other wholesale customers (3) |  | 263.2 |  | 281.7 |  | 282.8 |  | 292.9 |
| SuperAmerica retail system |  | 73.7 |  | 71.0 |  | 75.1 |  | 73.1 |
| Total refined product sales |  | 359.7 |  | 370.4 |  | 381.4 |  | 381.2 |
| SuperAmerica merchandise sales | \$ | 138 | \$ | 134 | \$ | 282 | \$ | 273 |
| Valvoline lubricant sales (thousand barrels per day) (3) |  | 18.1 |  | 17.8 |  | 18.1 |  | 19.1 |
| APAC construction backlog |  |  |  |  |  |  |  |  |
| At end of period | \$ | 654 | \$ | 664 | \$ | 654 | \$ | 664 |
| Increase (decrease) during period | \$ | 90 | \$ | 48 | \$ | 7 | \$ | (8) |
| Ashland Coal, Inc. (4) |  |  |  |  |  |  |  |  |
| Tons sold (millions) |  | 6.4 |  | 5.2 |  | 12.2 |  | 11.2 |
| Sales price per ton | \$ | 25.50 | \$ | 26.57 | \$ | 25.56 | \$ | 26.97 |
| Arch Mineral Corporation (4) |  |  |  |  |  |  |  |  |
| Tons sold (millions) |  | 7.5 |  | 7.3 |  | 15.3 |  | 14.2 |
| Sales price per ton | \$ | 25.36 | \$ | 24.95 | \$ | 25.17 | \$ | 25.39 |
| Exploration |  |  |  |  |  |  |  |  |
| Net daily production |  |  |  |  |  |  |  |  |
| Natural gas (million cubic feet) (3) |  | 132.9 |  | 113.5 |  | 119.2 |  | 112.3 |
| Nigerian crude oil (thousand barrels) |  | 17.0 |  | 17.3 |  | 17.3 |  | 17.7 |
| Sales price |  |  |  |  |  |  |  |  |
| Natural gas (per thousand cubic feet) | \$ | 2.84 | \$ | 2.88 | \$ | 2.94 | \$ | 2.53 |
| Nigerian crude oil (per barrel) | \$ | 20.89 | \$ | 18.17 | \$ | 22.09 | \$ | 17.16 |

(1) Segments formerly identified as Petroleum and SuperAmerica have been combined effective October 1, 1996. Prior year amounts have been restated.
(2) Includes crude oil and other purchased feedstocks.
(3) Includes intersegment sales.
(4) Ashland's ownership interest is 57\% in Ashland Coal and 50\% in Arch Mineral.

ASHLAND INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS

## RESULTS OF OPERATIONS

Current Quarter - Ashland recorded net income of $\$ 7$ million for the three months ended March 31, 1997, compared to a net loss of $\$ 2$ million for the same period last year. Operating income equaled $\$ 52$ million in the current quarter compared to $\$ 33$ million in last year's second quarter. The increase in earnings was due primarily to substantial improvements from Valvoline and Ashland Coal, which were partially offset by declines in the Chemical, Exploration, and Refining and Marketing segments.

Year-to-Date - Ashland recorded net income of $\$ 43$ million for the six months ended March 31, 1997. This compares to net income of $\$ 85$ million for last year's first half, which included operating income of $\$ 73$ million ( $\$ 48$ million after income taxes) from the settlement of Ashland Exploration's claims in the bankruptcy reorganization of Columbia Gas Transmission and Columbia Gas Systems. Excluding the non-recurring gain in the prior year, net income improved from prior-year levels, due primarily to increased operating income for Valvoline and Ashland Coal. These improvements were partially offset by lower results from Refining and Marketing, Chemical, and APAC.

Effective October 1, 1996, Ashland changed its methodology for allocating corporate general and administrative (G\&A) expenses. For purposes of comparison to prior year results, segment operating income for the current quarter and year-to-date periods have been adjusted in the following table to exclude the increased allocations.

|  | Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (In Millions) |  | 1997 |  | 1996 |  | 997 |  | 1996 |
| OPERATING INCOME |  |  |  |  |  |  |  |  |
| Refining and Marketing | \$ | (8) | \$ | (10) | \$ | 11 | \$ | 19 |
| Valvoline |  | 25 |  | 8 |  | 40 |  | 20 |
| Chemical |  | 36 |  | 43 |  | 72 |  | 81 |
| APAC |  | 1 |  | - |  | 21 |  | 23 |
| Coal |  | 17 |  | 6 |  | 29 |  | 23 |
| Exploration |  | 4 |  | 10 |  | 17 |  | 89 |
| General corporate expenses |  | (23) |  | (24) |  | (49) |  | (47) |
|  | \$ | 52 | \$ | 33 | \$ | 141 | \$ | 208 |

REFINING AND MARKETING

Also effective October 1, 1996, Ashland began reporting the results of Ashland Petroleum, its refining division, and SuperAmerica retail gasoline marketing operations as a single industry segment to allow for better peer group comparisons. Prior year results have been restated.

Current Quarter - Refining and Marketing reported an operating loss of $\$ 12$ million for the March 1997 quarter versus a loss of $\$ 10$ million for the March 1996 quarter. The decline was primarily the result of heavy flooding in the Ohio Valley which limited the ability to ship product on the river at a time when margins were strengthening. Also negatively impacting current quarter results were higher average input costs, expenses related to previously announced staff reductions for Ashland Petroleum and increased corporate G\&A allocations. Partially offsetting these negative factors were lower refining expenses and higher retail gasoline and merchandise sales volumes and margins.

Year-to-Date - Refining and Marketing reported operating income of $\$ 2$ million for the six months ended March 31, 1997, compared to $\$ 19$ million for the first six months of fiscal 1996. In addition to the flooding, the increased corporate $G \& A$ allocations and the expenses of the staff reductions discussed previously, Scurlock Permian was adversely affected by lower margins on crude oil sales, reflecting increased competition in the domestic crude oil markets. In addition, SuperAmerica experienced a softening in retail gasoline margins and higher operating costs. These negative factors

## ASHLAND INC. AND SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS

REFINING AND MARKETING (CONTINUED)
were partially offset by a reduction in refining expenses and higher retail gasoline and merchandise volumes.

The Ashland brand jobber program continues to expand with the opening of 63 more units during the first six months of the year, bringing the total number of units to 548 at March 31, 1997, compared to 286 at March 31, 1996. SuperAmerica continued its expansion also, opening 16 new and 7 rebuilt units to bring the total number of units to 757 at March 31, 1997, including 634 SuperAmerica stores and 123 Rich outlets. At March 31, 1996, there were 625 SuperAmerica stores and 100 Rich outlets in operation.

Ashland's Refining and Marketing operations will be greatly affected by the announced transaction between Ashland and USX's Marathon group. See "Profitability Improvement Plan" on page 14 and Exhibit 99 - Press Release dated May 15, 1997.

## VALVOLINE

Current Quarter - Valvoline reported record operating income of $\$ 24$ million for the quarter ended March 31, 1997, compared to \$8 million for the quarter ended March 31, 1996. The U.S. lubricant business was the leading contributor to earnings, reflecting improved motor oil margins and increased market share. The sale of R-12 automotive refrigerant, no longer produced in the United States, was another strong profit contributor, reflecting significantly stronger prices. The Zerex(R) antifreeze business also showed improvement, reflecting higher margins, while First Recovery benefited from higher used oil collection revenues.

Year-to-Date - Operating income of $\$ 37$ million for the first six months of fiscal 1997 was also a record for Valvoline, and was a considerable improvement over the $\$ 20$ million recorded in the same period last year. The increase generally reflects the same factors discussed in the quarterly comparison above.

## CHEMICAL

Current Quarter - Ashland Chemical was the leading earnings contributor for the quarter, with $\$ 33$ million of operating income, compared to $\$ 43$ million for the same period a year ago. The decrease was due to lower results from certain distribution and specialty chemical product lines and higher corporate G\&A allocations. The General Polymers plastics distribution business reported record second quarter results and foundry products also showed improvement. However, these improvements were more than offset by declines in other product lines, especially industrial chemicals and solvents, which experienced decreased margins due to rising material costs. Drew Marine is down due to reduced sales in a very competitive market.

Year-to-Date - Ashland Chemical's operating income for the six months ended March 31, 1997, amounted to $\$ 67$ million, compared to \$81 million for the first six months of fiscal 1996. Record results for General Polymers, foundry products, specialty polymers and adhesives, and electronic chemicals were more than offset by declines in other product lines. Industrial chemicals and solvents and Drew Marine are down due to the reasons discussed in the quarterly comparison, while petrochemicals are down due to decreased margins for solvents and maleic anhydride, resulting from higher raw material costs.

APAC

Current Quarter - For the second quarter of fiscal 1997, APAC's construction operations reported slightly better than break-even results despite the normal winter slowdown in construction activity. Similar results were reported for the March 1996 quarter.

Year-to-Date - For the six months ended March 31, 1997, APAC reported operating income of $\$ 18$ million, compared to $\$ 23$ million for the same period last year. The decline was the result of adverse

ASHLAND INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS
weather conditions in several of APAC's operating areas in the December 1996 quarter, a gain on an aggregate property sale in the December 1995 quarter, and increased corporate G\&A allocations during the current year. The construction backlog at March 31, 1997, amounted to $\$ 654$ million, compared to $\$ 664$ million at March 31, 1996.

COAL
Current Quarter - Operating income for Ashland Coal nearly tripled to $\$ 17$ million for the March 1997 quarter, compared to $\$ 6$ million for the March 1996 quarter, despite decreased sales realizations per ton. The improvement was driven by record volumes and record low mining costs resulting from the relocation of two major draglines and more favorable overburden ratios.

Year-to-Date - Operating income for Ashland Coal increased to \$29 million for the six months ended March 31, 1997, compared to \$23 million for the same period last year. The increase was generally due to the same factors discussed in the quarterly comparison.

## EXPLORATION

Current Quarter - Ashland's exploration segment reported operating income of $\$ 4$ million for the second fiscal quarter of 1997, compared to $\$ 10$ million for the 1996 quarter. The decline was due to a charge of $\$ 8$ million resulting from litigation settlement and remediation expenses related to certain nonproducing properties. During the quarter, natural gas production increased $17 \%$ to 133 million cubic feet a day, as new wells from the Vermilion 410 and 389 blocks in the Gulf of Mexico began producing.

Year-to-Date - For the first six months of fiscal 1997, the exploration segment reported operating income of $\$ 16$ million, compared to $\$ 89$ million for the same period last year. Excluding the previously mentioned $\$ 73$ million Columbia Gas settlement from last year's results, and the $\$ 8$ million in litigation and remediation expenses discussed above from the current year's results, operating income was up $\$ 8$ million for the first six months. The improvement reflects a $16 \%$ increase in natural gas prices and a $6 \%$ increase in natural gas volumes resulting from the new Gulf of Mexico production discussed above.

## GENERAL CORPORATE EXPENSES

General corporate expenses, excluding the impact of the increased G\&A allocations to the operating divisions, were $\$ 23$ million in the current quarter, compared to $\$ 24$ million in the prior year's quarter. Comparable amounts for the six months periods were $\$ 49$ million for 1997 versus $\$ 47$ million for 1996 . The year-to-date increase reflects higher consulting fees.

OTHER INCOME (EXPENSE)
For the six months ended March 31, 1997, interest expense (net of interest income) totaled $\$ 82$ million, compared to $\$ 86$ million for the 1996 period. The decline reflected a decrease in the average outstanding debt level during the December quarter and lower interest rates resulting from certain long-term debt refinancings.

Equity income from Arch Mineral for the quarter ended March 31, 1997, amounted to $\$ 5$ million, compared to $\$ 4$ million for the March 1996 quarter. Equity income from Arch for the six months ended March 31, 1997, amounted to $\$ 10$ million, compared to $\$ 5$ million for the same period last year. The increases in both comparisons resulted from higher sales and production tonnage and reduced SG\&A and interest costs. The increases in sales and production tonnage reflect increased sales commitments at Arch of Illinois and excellent mining conditions at Arch of Kentucky.

ASHLAND INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS

## FINANCIAL POSITION

## LIQUIDITY

Ashland's financial position has enabled it to obtain capital for its financing needs and to maintain investment grade ratings on its senior debt. On February 3, 1997, Moody's Investors Service lowered the rating on Ashland's senior debt from Baal to Baa2, a level equivalent to the company's $B B B$ senior debt rating from Standard \& Poor's. Ashland has a revolving credit agreement providing for up to $\$ 320$ million in borrowings, under which no borrowings were outstanding at March 31, 1997. At that date, Ashland Coal also had revolving credit agreements providing for up to $\$ 500$ million in borrowings, of which $\$ 15$ million was in use. Under a shelf registration, Ashland can issue an additional \$220 million in medium-term notes should future opportunities or needs arise. Ashland and Ashland Coal also have access to various uncommitted lines of credit and commercial paper markets, under which short-term notes and commercial paper of $\$ 237$ million were outstanding at March 31, 1997.

Cash flows from operations, a major source of Ashland's liquidity, amounted to $\$ 70$ million for the six months ended March 31, 1997, compared to $\$ 276$ million for the six months ended March 31, 1996. This decrease was attributed primarily to the decreased level of earnings, including the effect of the Columbia settlement, and increased working capital requirements.

Working capital at March 31 1997, was $\$ 545$ million, compared to $\$ 461$ million at September 30, 1996, and $\$ 466$ million at March 31, 1996. Liquid assets (cash, cash equivalents and accounts receivable) amounted to $78 \%$ of current liabilities at March 31, 1997, and 76\% at September 30, 1996. Ashland's working capital is significantly affected by its use of the LIFO method of inventory valuation, which valued inventories $\$ 470$ million below their replacement costs at March 31, 1997.

## CAPITAL RESOURCES

For the six months ended March 31, 1997, property additions amounted to $\$ 185$ million, compared to $\$ 178$ million for the same period last year. Property additions (including exploration costs and geophysical expenses) and cash dividends for the remainder of fiscal 1997 are estimated at $\$ 334$ million and $\$ 43$ million, respectively. Ashland anticipates meeting its remaining 1997 capital requirements for property additions, dividends and \$26 million in contractual maturities of long-term debt from internally generated funds.

Ashland's capital employed at March 31, 1997, consisted of debt (51\%), deferred income taxes ( $2 \%$ ), minority interest ( $4 \%$ ), and common stockholders' equity (43\%). Debt as a percent of capital employed was 51\% at March 31, 1997, compared to 49\% at September 30, 1996. At March 31, 1997, long-term debt included $\$ 48$ million of floating-rate debt, and the interest rates on an additional $\$ 485$ million of fixed-rate debt had been converted to floating rates through interest rate swap agreements.

## ENVIRONMENTAL MATTERS

Federal, state and local laws and regulations relating to the protection of the environment have resulted in higher operating costs and capital investments by the industries in which Ashland operates. Because of the continuing trends toward greater environmental awareness and ever increasing regulations, Ashland believes that expenditures for environmental compliance will continue to have a significant effect on the conduct of its businesses. Although it cannot accurately predict how such trends will affect future operations and earnings, Ashland believes the nature and significance of its ongoing compliance costs will be comparable to those of its competitors in the petroleum, chemical and extractive industries. For information on certain specific environmental proceedings and investigations, see the "Legal Proceedings" section of this Form 10-Q. For information regarding environmental expenditures and reserves, see the "Miscellaneous Governmental Regulation and Action - Environmental Protection" section of Ashland's Form 10-K.

ASHLAND INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS

## ENVIRONMENTAL MATTERS (continued)

Environmental reserves are subject to considerable uncertainties which affect Ashland's ability to estimate its share of the ultimate costs of required remediation efforts. Such uncertainties involve the nature and extent of contamination at each site, the extent of required cleanup efforts under existing environmental regulations, widely varying costs of alternate cleanup methods, changes in environmental regulations, the potential effect of continuing improvements in remediation technology, and the number and financial strength of other potentially responsible parties at multiparty sites. As a result, charges to income for environmental liabilities could have a material effect on results of operations in a particular quarter or fiscal year as assessments and remediation efforts proceed or as new remediation sites are identified. However, such charges are not expected to have a material adverse effect on Ashland's consolidated financial position, cash flow or liquidity.

During 1996, the U.S. Environmental Protection Agency (EPA) notified Ashland that its three refineries would be subject to a comprehensive inspection of compliance with federal environmental laws and regulations. The third and final inspection was completed during the quarter ended December 31, 1996. Such inspections could result in sanctions, monetary penalties and further remedial expenditures.

Also during 1996, Ashland arranged for an independent review of environmental compliance at its three refineries by an outside consulting firm, self-reported to the EPA a number of issues of non-compliance with applicable laws or regulations, and commenced a program to address these matters. Ashland is not in a position to determine what actions, if any, may be instituted and is similarly uncertain at this time what additional remedial actions may be required or costs incurred. However, this matter is not expected to have a material adverse effect on Ashland's consolidated financial position.

## PROFITABILITY IMPROVEMENT PLAN

Following is an update of the progress under certain steps in Ashland's profitability improvement plan announced on December 9, 1996.

- REDUCING CAPITAL EXPENDITURES FOR REFINING. These are being limited to $\$ 100$ million for fiscal 1997 , below projected depreciation, and totaled $\$ 43$ million for the first six months.
- AGGRESSIVELY REVIEWING OPTIONS FOR STRATEGIC ALLIANCES FOR ASHLAND'S REFINING AND MARKETING OPERATIONS. On May 15, 1997, Ashland and USX Corporation announced the signing of a Letter of Intent between Ashland and USX's Marathon group to pursue a combination of the major elements of Marathon and Ashland's refining, marketing and transportation operations. Under the terms of the Letter of Intent, Marathon will have a 62 percent ownership interest, and Ashland will have a 38 percent ownership interest, in the new limited liability joint venture company, which has not yet been named. Exploration, production and chemical businesses are not to be a part of the new company's assets. Also excluded from the transaction are Ashland's Valvoline and APAC road construction divisions. Certain equity investments of both companies are also excluded. Ashland's refinery-produced petrochemicals will be a part of the new company. It is anticipated that the new company will not assume debt of either Marathon or Ashland. The transaction is subject to the negotiation and execution of definitive documents and a closing of the transaction is targeted for calendar year-end. The anticipated combination requires the approval of the Boards of Directors of Ashland, Marathon and USX and of certain governmental agencies, as well as the satisfactory conclusion of due diligence by the parties. See Exhibit 99 Press Release dated May 15, 1997.
- EVALUATING STRATEGIC ALTERNATIVES FOR ASHLAND'S EXPLORATION DIVISION. As previously announced, Ashland has filed a registration statement for a proposed initial public offering (IPO) of these operations, now known as Blazer Energy Corp. The IPO is a viable option, but Ashland is also evaluating other alternatives, including an outright sale, in an effort to produce the best value for its shareholders.

ASHLAND INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS

PROFITABILITY IMPROVEMENT PLAN (continued)

- INCREASING CAPITAL EMPLOYED IN ASHLAND CHEMICAL, THE APAC HIGHWAY CONSTRUCTION GROUP AND VALVOLINE. Ashland has invested $\$ 43$ million in seven acquisitions in Ashland Chemical during the first six months of the year. These acquisitions help expand Ashland's distribution and specialty chemical businesses in the United States and also broaden their growing global presence.
- IMPLEMENTING A COMMON STOCK REPURCHASE PROGRAM. In December, Ashland's board approved a plan to repurchase up to one million shares of Ashland common stock annually to offset dilution due to company benefit programs. No purchases have occurred to date under this program.

In another major development, on April 4, 1997, Ashland Coal, Inc. and Arch Mineral Corporation jointly announced the execution of a definitive agreement to merge their companies into a publicly traded company to be known as Arch Coal, Inc. The merger will create the sixth largest coal company in the United States by sales tons. Ashland currently owns 57\% of Ashland Coal and 50\% of Arch Mineral and will own about 54\% of Arch Coal. Following the completion of the transaction, which is expected to occur on or about June 30, 1997, Arch Coal will be consolidated in Ashland's financial statements.

In March 1997, Ashland called the outstanding shares of its $\$ 3.125$ Cumulative Convertible Preferred Stock. There were 6 million shares in the series, each convertible into 1.546 shares of Ashland Common Stock, plus cash for fractional shares. Almost 99\% of the series was submitted for conversion to common stock by the March 31 deadline. The remaining shares were redeemed at a price of $\$ 51.88$ per share plus 19.1 cents per share of accrued and unpaid dividends. The conversions further strengthen Ashland's balance sheet and, based on current common dividend payments, should provide annual cash savings of about $\$ 8.5$ million.

## FORWARD LOOKING STATEMENTS

This Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Although Ashland believes that its expectations are based on reasonable assumptions, it cannot assure that the expectations contained in such statements will be achieved. Important factors which could cause actual results to differ materially from those contained in such statements are discussed in Note A to the Consolidated Financial Statements under risks and uncertainties in Ashland's Annual Report for the fiscal year ended September 30, 1996. Other factors and risks affecting Ashland's revenues and operations are contained in Ashland's Form $10-\mathrm{K}$ for the fiscal year ended September 30, 1996, which is on file with the Securities and Exchange Commission.

ITEM 1. LEGAL PROCEEDINGS
Environmental Proceedings - (1) As of March 31, 1997, Ashland was subject to 78 notices received from the USEPA and similar state agencies identifying Ashland as a "potentially responsible party" ("PRP") under Superfund or similar state laws for potential joint and several liability for cleanup costs in connection with alleged releases of hazardous substances from various waste treatment or disposal sites. These sites are currently subject to ongoing investigation and remedial activities, overseen by the USEPA or a state agency in accordance with procedures established under regulations, in which Ashland may be participating as a member of various PRP groups. Generally, the type of relief sought includes remediation of contaminated soil and/or groundwater, reimbursement for the costs of site cleanup or oversight expended, and/or long-term monitoring of environmental conditions at the sites. Ashland carefully monitors the investigatory and remedial activity at many of these sites. Based on its experience with site remediation, its familiarity with current environmental laws and regulations, its analysis of the specific hazardous substances at issue, the existence of other financially viable PRPs and its current estimates of investigatory, clean-up and monitoring costs at each site, Ashland believes that its liability at these sites, either individually or in the aggregate, after taking into account established reserves, will not have a material adverse effect on Ashland's consolidated financial position, cash flow or liquidity, but could have a material adverse effect on results of operations in a particular quarter or fiscal year. Estimated costs for these matters are recognized in accordance with generally accepted accounting principles governing probability and the ability to reasonably estimate future costs. For additional information regarding Superfund, see "Miscellaneous - Governmental Regulation and Action-Environmental Protection."
(2) On March 19, 1996, after consultation with the USEPA, the Kentucky Division for Air Quality issued a finding that Ashland had not demonstrated compliance with certain air regulations regarding volatile organic compounds at its Catlettsburg, Kentucky refinery, and referred the matter to USEPA - Region IV for formal enforcement action. Ashland filed a petition requesting a hearing before a Kentucky administrative hearing officer on the merits of the matter. The hearing is scheduled for July 1997. Separately, the USEPA issued a Notice of Violation to Ashland regarding this matter.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits

27 Financial Data Schedule
99 Press Release dated May 15, 1997
(b) Reports on Form 8-K

None

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
Ashland Inc.
(Registrant)

Date May 15, 1997

Date May 15, 1997
/s/ Kenneth L. Aulen
Administrative Vice President and Controller (Chief Accounting Officer)
/s/ Thomas L. Feazell
Senior Vice President,
General Counsel and Secretary

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM ASHLAND INC.'S 2ND QUARTER $10-Q$ AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH 10-Q.

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FOR FURTHER INFORMATION:

| USX | Ashland Inc. |
| :--- | :--- |
| William E. Kesler | Dan Lacy |
| (412) 433-6870 | (606) 329-3148 |

FOR IMMEDIATE RELEASE
May 15, 1997

USX-Marathon Group
and Ashland Inc.
Pursue New Venture
Pittsburgh, Pa. -- USX Corporation and Ashland Inc. today announced the signing of a letter of intent to pursue a combination of the major elements of USX's Marathon Group and Ashland's refining, marketing and transportation operations. Under its terms, USX-Marathon will have a 62 percent ownership, and Ashland will have a 38 percent ownership in a joint venture which is expected to be formed following regulatory reviews and execution of definitive agreements and approval by the boards of USX and Ashland.

In making this announcement, USX Chairman Thomas J. Usher said, "The goal of this joint venture is to create a competitive enterprise which capitalizes on the strengths and complementary assets of both companies. Market conditions have dictated that new approaches be explored to improve performance and growth opportunities. Our collective focus will be to build upon the strengths of each company to further improve our competitiveness and return to our shareholders."

Ashland Chairman and CEO Paul W. Chellgren added, "The petroleum refining and marketing industry in the United States is undergoing a rapid transformation based on the need to improve profitability, create new efficiencies and better serve customers and shareholders. The combination of Ashland's and Marathon's refining and marketing business will create a stronger, more efficient company with greater prospects for long-term job creation and better ability to provide enhanced shareholder and customer value."

Marathon and Ashland have agreed that exploration, production and chemical businesses are not to be a part of the new venture. Other exclusions include Ashland's Valvoline division, along with equity investments in certain pipelines for both companies. Ashland's refinery-produced petrochemicals will become part of the joint venture.

The joint venture's headquarters will be located in Findlay, Ohio, and J. L. "Corky" Frank, currently Marathon's executive vice president refining, marketing and transportation, will be named president of the yet unnamed entity. Ashland's Duane Gilliam, currently Ashland Petroleum executive vice president, will be appointed as executive vice president for the joint venture. Current plans are to maintain the existing brand identification for each company. Marathon markets under the Marathon brand name and through its Emro marketing company brands: Speedway, Bonded, Starvin' Marvin, United, Gastown, Wake Up and Kwik Sak. Ashland brands include Ashland, SuperAmerica and Rich Oil. Future decisions on brand identification or consolidation may be undertaken by the new company.

Usher and Chellgren emphasized that prospective synergies will be defined over the next several months. It is expected that the joint venture will be able to achieve substantial benefits largely by pursuing operational efficiencies and integrating the strengths of their business processes, management systems and administrative support functions. These efficiencies are not premised on the closure of major operating facilities; however, future decisions in this regard will be governed by business conditions and the needs of the joint venture consistent with the achievement of its business plan. The principal aim of the joint venture is to develop the most efficient and competitive organization for the new company with consideration for the communities in which it operates. As the new company structure is formed, there will likely be workforce reductions and job reassignments, but the long term growth potential of this combined entity could provide future employment opportunities. Chellgren and Usher added, "Combining the strengths of our supply, distribution and marketing systems and capitalizing on our mutual experience will serve our stockholders well in the long run."

Marathon Oil Company is part of the USX-Marathon Group (NYSE:MRO), a unit of USX Corporation. Ashland Inc. (NYSE:ASH) is a large energy and chemical company engaged in petroleum refining and marketing; coal; highway construction; and oil and gas exploration and production.

This press release contains forward-looking statements concerning the future benefits which may be realized from a combination of the Marathon and Ashland refining, marketing and transportation operations. The realization of these benefits is dependent upon the execution of a definitive agreement; receipt of government approvals; the success with which the integration of the operations, management systems and business processes is accomplished; and the business conditions prevailing in the markets to be served by the combined operations. In accordance with the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, USX has included in Form 10-Q for the period ended March 31, 1997, and Ashland Inc. has included in its Annual Report and Form $10-\mathrm{K}$ for the fiscal year ended September 30,1996 , meaningful cautionary statements identifying important factors, but not necessarily all factors, that could cause actual results to differ materially from those set forth in the forward-looking statements.

## TOTAL ASSETS OF PROPOSED COMPANY

 FACT SHEET
## MARATHON FACTS

ASHLAND FACTS

FACTS ON PROPOSED COMPANY

| HEADQUARTERS | HEADQUARTERS | HEADQUARTERS |
| :---: | :---: | :---: |
| Marathon Oil Company | Ashland Petroleum Company | JOINT VENTURE |
| P.O. Box 3128 | P.O. Box 391 | (To be named) |
| Houston, TX 77253-3128 | Ashland, KY 41114 | Findlay, Ohio |
| (713) 629-6600 Phone | (606) 329-3333 Phone |  |
| (713) 871-0728 FAX | (606) 329-4795 FAX | MANAGEMENT: |
|  |  | J. L. Corky Frank, President |
|  |  | Duane Gilliam, Executive Vice President |
| MARATHON REFINERIES (4) | ASHLAND REFINERIES (3) | PROPOSED COMPANY REFINERIES (7) |
| Garyville, La. |  | Garyville, La. |
| Capacity: 255,000 bpd |  | Capacity: 255,000 bpd |
|  | Catlettsburg, Ky. | Catlettsburg, Kentucky |
|  | Capacity: 220,000 bpd | Capacity: 220,000 bpd |
| Robinson, Ill. |  | Robinson, Ill. |
| Capacity: 180,000 bpd |  | Capacity: 180,000 bpd |
|  | St. Paul Park, Minn. | St. Paul Park, Minn. |
|  | Capacity: 70,000 bpd | Capacity: 70,000 bpd |
| Texas City, Texas |  | Texas City, Texas |
| Capacity: 70,000 bpd |  | Capacity: 70,000 bpd |
|  | Canton, Ohio | Canton, Ohio |
|  | Capacity: 65,000 bpd | Capacity: 65,000 bpd |
| Detroit, Mich. |  | Detroit, Mich. |
| Capacity: 70,000 bpd |  | Capacity: 70,000 bpd |
| TOTAL MARATHON CAPACITY: | TOTAL ASHLAND CAPACITY: | TOTAL COMBINED CAPACITY: |
| 575,000 bpd | 355,000 bpd | 930,000 bpd |
| MARATHON | ASHLAND | PERCENT OF U.S. CAPACITY: |
| Percent of U.S. Capacity: 3.7\% | Percent of U.S. Capacity: | 6\% |

MARATHON FACTS
ASHLAND FACTS
FACTS ON PROPOSED COMPANY

| TERMINALS | TERMINALS | TERMINALS |
| :---: | :---: | :---: |
| 51 light product and asphalt terminals | 34 light product and asphalt | 85 light product and asphalt terminals. |
| in Midwest and Southeast | terminals | One light product facility in Niles, |
|  |  | Mich., is jointly owned by both |
|  |  | Marathon and Ashland. |

RETAIL MARKETING
RETAIL MARKETING
RETAIL MARKETING

Approximately 3,980 outlets in 17 states, including Alabama, Florida, Georgia, Illinois, Indiana, Kentucky, Louisiana, Michigan, Mississippi, North Carolina, Ohio, Pennsylvania, South Carolina, Tennessee, Virginia, West Virginia and Wisconsin.
PIPELINE

PIPELINE
Owns, leases or has ownership interest in 5,790 miles of pipeline in 13 states. This includes 2,287 miles of crude oil gathering lines, 2,987 miles of crude oil trunk lines, 475 miles of product lines and 41 miles of natural gas liquid lines.

Owns, leases or has ownership interest in 5,142 miles of pipeline that will be included in this joint venture. This includes 1,052 miles of crude oil gathering lines, 1,761 miles of crude oil trunk lines and 2,329 miles of product lines.

Approximately 1,420 outlets in 11 Approximately 5,400 outlets in 20 states, including Illinois, Indiana, states, including Alabama, Florida, Kentucky, Minnesota, North Dakota, Ohio, Pennsylvania, South Dakota, Virginia, West Virginia and Wisconsin. Georgia, Illinois, Indiana, Kentucky, Louisiana, Michigan, Minnesota, Mississippi, North Carolina, North Dakota, Ohio, Pennsylvania, South Carolina, South Dakota, Tennessee, Virginia, West Virginia and Wisconsin.

PIPELINE
Most of Marathon's and Ashland's pipeline holdings will go to the joint venture, with some relatively minor exclusions. Marathon's 11.1\% interest in Capline and certain other equity pipeline interests are not included. Ashland's $21.6 \%$ interest in Capline, the large pipeline that transports crude oil from St. James, La., to Patoka, Ill., is included in the joint venture.

